



February 26, 2024

Tracking No: PBR-TIC-ENV-LTR-00073 R0

Andrea MacLeod  
Director of Project and Environmental Review  
Vancouver Fraser Port Authority  
100 The Pointe  
999 Canada Place  
Vancouver, BC V6T 374

Dear Ms. MacLeod

**Re: Pattullo Bridge Replacement Project: VFPA PER Compliance**

Thank you for taking the time to meet with our team last week regarding the Pattullo Bridge Replacement Project. We valued the discussion and feedback relating to the VFPA’s concerns with the Project’s environmental compliance. As we had mentioned, we brought on additional resources to focus on compliance and our data indicates an improving trend. However, we understand there is still significant room for improvement with a particular concern related to recurring issues being repeatedly observed at the site. I can assure you that our team heard these concerns, and we are committed to bettering the environmental performance of our Project. We will continue to collaborate with our contractor to ensure changes are implemented and, to shift the on-site culture. The following summary outlines the Project’s plan which includes immediate actions and, actions we will implement in the next several months.

Action	Description	Timeline
Weekly toolbox sessions with crews	Prioritize the environmental compliance/risks during the toolbox meetings in advance of the work.	Immediate
Focused Training with Superintendents	Define gaps and prepare re-training for Superintendents.	Immediate

Action	Description	Timeline
Additional environmental maintenance crew	Add 3 new labour resources focused on site environmental maintenance in addition the 3-person hydrocarbon clean-up crew.	Start March 18, 2024
Safety Stand Down sessions with the entire labour force	Incorporate environmental safety into the Safety Stand Down sessions with the entire labour force	Next session on March 15, 2024.
Environmental Monitor Training	TI Corp and our contractor will work together to ensure Environmental Monitors are appropriately trained and mentored to reduce any gaps in monitoring.	Immediate
Environmental incentive program	Program in place incentivize staff/labour on good behavior relating to environmental initiatives. Contractor will remind staff at key meetings and safety standdown.	Immediate

In addition to these specific actions, there is also an opportunity to improve incident prevention and response through a closer working relationship between the parties. The implementation of joint field inspections and/or immediate post-inspection debriefings will help to improve everyone’s understanding and awareness of the issues and provide an opportunity for better alignment moving forward. Our project team will be reaching out to the VFPA to coordinate this work.

As discussed in the meeting, we would like to initiate regular check-in meetings with the VFPA with Project senior management to ensure the Project continues to improve as we move forward and address any concerns. If you have any questions on this summary, please do not hesitate to contact me. Thank you again for your time and we look forward to meeting with you again.

Sincerely,

Original copy signed

Wendy Itagawa, M.Eng., P.Eng.  
Province's Representative  
Pattullo Bridge Replacement Project

CC: Mike Lorimer, Vice President Vice President Major Projects Road, Bridge & Tunnel, TI Corp